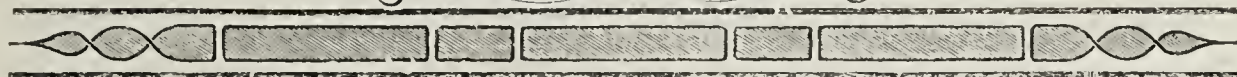


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GUANAJUATO, MEX.

OCTOBER 15, 1913.

To the Members of the Board of Managers
and the General Committee of the Foreign Missionary Society
of the Methodist Episcopal Church.

DEAR BRETHREN:

FIRST I must mention my profound gratitude to you for adopting the plan for which I pleaded one and two years ago, thereby providing an increase in the appropriation for the medical work for 1913, and thus enabling me to take a much needed vacation. I improved the time by attending the World's Sunday-School Convention in Zurich, Switzerland, and in visiting many countries on the way there and back. All who meet me since my return to Mexico remark

upon the improvement in my physical appearance, and I myself feel much increased in vigor.

The plan urged by me one and two years ago was for you to add to the \$1,000 appropriation set apart for this medical work, \$500 for 1913, making the total appropriation \$1,500 for this year, and that hereafter the appropriation be \$2,000 a year. The appropriation was asked in this form for the reason that the first year it was intended to bring out a doctor at graduation time in June,

whereas during the following years we should have to support him 12 months each year.

In carrying out the plan proposed by us and provided for by your appropriation of a year ago, we engaged Dr. Nicolás Jaime on his return to this country from the U. S. last January. He grew up in this city, a member of one of the families of our Guanajuato Church, was educated in our Mission schools in this city and in Querétaro, going to the U. S. in his 21st year, and studying in the Battle Creek Sanitarium and in the Medical School of the University of Illinois for six year, where he graduated in Medicine June 4th, 1912. While in Chicago he married Miss Mary Marquez. She was also brought up in our Guanajuato Church and studied in the W.F.M.S. School here. She graduated in the Good Samaritan School for Nurses, and, after serving as head nurse for some time, she went to Battle Creek to take the Postgraduate Course in Nursing, remaining there for 4½ years before returning here. Their little son Samuel is now over a year old. She has not been employed in our work since their return. They live in a rented house in the city.

The pictures of Dr. and Mrs. Jaime appear in the group we present on page 11.

The continuance of the war in this country has made times increasingly hard, and money is scarce and hard to get. My absence from the work also contributed to a decrease in earnings as was always the case on similar occasions formerly. We

are therefore in the most urgent need of the Society's keeping in mind our plan when the amount to be set aside for the Guanajuato Medical work is mentioned by the General Committee this year.

To fail to do this would greatly embarrass us. While the work we are doing is several time as heavy for each person engaged in it as before, the money we can earn is less and much harder to get, than at any previous time.

Our Church gave \$104,236 last year to its work in Mexico, of the which about three fourths was expended upon school work, near one fourth on pastorates, and only one thousand five hundred dollars on medical work. In view of the remarkable influence of this work throughout the large and populous region where it is carried on, it is reasonable that it should be firmly supported by the Church. If we consider the city of Guanajuato alone in connection with this comparison, we spend on school work here \$3,265 annually (\$300 in the boys, school and \$2,965 in the girls, school apart from the support of the two American Missionary Ladies,) whereas we spend only \$1,000 a year from the appropriations on this medical work apart from the support of its two doctors. In this instance, through the remarkable help of the medical work, (as explained by me in an essay on the subject lately sent you) the pastoral work, which costs more here than in most of the cities of this country, is wholly supported on the ground without aid

from the U. S. (See appedix No. IV)

While school work is excellent and necessary, its very opportunity to get pupils in large numbers in Guanajuato is owed to the medical work; and besides, the medical work touches a far greater number of people each year, and exercises an influence which reaches through a much wider territory. Both branches of the work are necessary in our propagand, and both are costly, and to both the general unevangelized public contributes far greater amounts of money for their support than to the pastoral work; and of the two, medical work both costs more and also gets more from the unevangelized. But as we must supply enough money from the U. S. to make our schools compete with the national schools advantageously, we must also sufficiently aid our medical work with money so that it may do more and better work for the sick in CHRIST'S NAME, than the world will ever do for the love of money or for any other inducement. "Their rock is not as our rock, our enemies themselves being the judges."

Two years ago we stated to you in the following words reasons why you should take the advance step you authorized a year ago:

"(a.) A second medical missionary should always be associated with the first in all such stations as Guanajuato. The last 'Decennial Conference' in Madras insisted on this most strongly. The late 'World's Missionary Conference' at Edinburgh reiterated this "necessity"

in the following words: 'That in view of the desirability of providing for furlough and vacation, without closing hospitals which have once been established, and in view also of the great responsibility entailed by serious operations, the necessity of having two fully qualified doctors on the regular staff of each medical mission station should be urged upon the home Committees and Boards.' In Guanajuato (as also in many other medical mission stations) we have a great need for itineration in order to extend our influence, and provide ourselves with the greatest possible number of pay patients, and the largest possible amount of money for the work. This itineration is impossible with only one doctor. It ought also to be stated that to continue with only one doctor here is to jeopardize his health and ability to continue the work. He has been sorely borne down upon by the over work for several years; insomuch that the Board gave him permission to take a rest this year [1911], the which, when the time arrived, he did not take for fear of disastrous effects following the temporary closing.

"(b.) The Missionary Society and Annual Conference established a precedent in this matter when they sent the Rev. Ira C. Cartwright to work in the city of Guanajuato from 1894 to 1898 in order that his wife who was a medical graduate might help in this work as also when they sent Dr. Geo. B. Hyde to help during the year 1895 to 1906.

"(c.) Eleven other Doctors have



Front of Good Samaritan Hospital when finished 2 stories high.

helped at various times whose salaries were provided for out of our income from earnings and gifts. The precariousness of this sort of help has been demonstrated by the present circumstances in which the writer has been left under the whole burden and alone for two years because of the drop in our income during the past four years due to

the general financial crisis all over the world and more lately by the worse financial crisis in this country caused by the Madero revolution.

“(d.) It is asked by the Finance Committee of the Mexico Conference that instead of \$1,000 (Am. Cy.) there shall be given to the Conference Medical Work in Guanajuato



Part of same front as it now is, unfinished, seen from top of Catholic church across the street



Same seen from nearer.



Same still nearer.

(i. e. The Dispensary and Private Practice) for 1912 the sum of. . . . \$1,500 (Am. Cy.) it being the intention to make it \$2,000 (Am. Cy.) the following years. The purpose is to have a second medical missionary attached to the work from the middle of 1912, his salary to be provided from the appropriation made to this work by the Missionary Socie-

the financial condition that has prevailed during the last two years, and the still fanatical sentiment prevalent in the state of Guanajuato, the Superintendent of the Dispensary is to be greatly complimented on this year's work.

" 'Second that a more sympathetic spirit be shown toward our Guanajuato work and a greater willing-



Back of building when finished to two stories.

ty. This will take away the PRECA-
RIOUSNESS of the provision for the
second doctor.

"(e) The Society has the precedent of having provided \$2,000 (Am. Cy.) per year for medical work out of the annual appropriations during the years 1903-4-5-6. When Doctor Hyde was dropped from the work, the thousand dollars (Am. Cy.) which he had been administering was passed into the general funds of the mission and redistributed to ministerial and school work again.

"(f) The Committee sent by the Annual Conference to visit the medical work reported to the last session, recommending:

" 'First, that in view of all the hardships that our work in Guanajuato has undergone in times past,

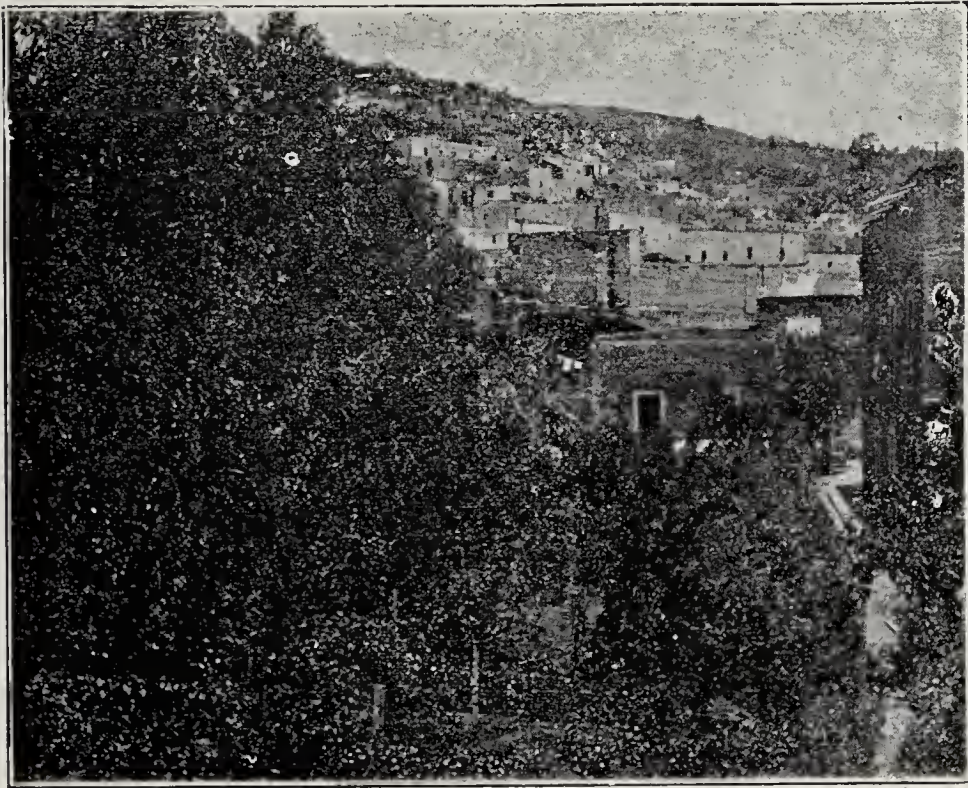
ness manifested among us to encourage the work done through this means "in His name," not only in and around Guanajuato, but into whatsoever part of our Conference the knowledge and good of this work may be pushed.

" 'Third, that we approve the larger apportionment recently asked for by our Finance Committee for this work. The work there is badly in need of many things, the chief of which is a SECOND PHYSICIAN as an ASSISTANT. For who can fail to see the physical strain had when one sole doctor must carry all of these burdens continually, let alone what disaster must await us in the hour when the one in charge might break down?

" 'Fourth, that steps should soon



Part of Back of building as seen now, lacking 12 rooms.



Same seen farther to the left, showing our large court garden.

be taken to meet the appeal so often made for enlarging the building and equipment at that place. Especially the providing for a regular chapel room in which to hold the Wednesday and Saturday morning religious services' (of the Dispensary.)

"This would also provide us a place for many of the other 21 religious services held each week in the hospital.

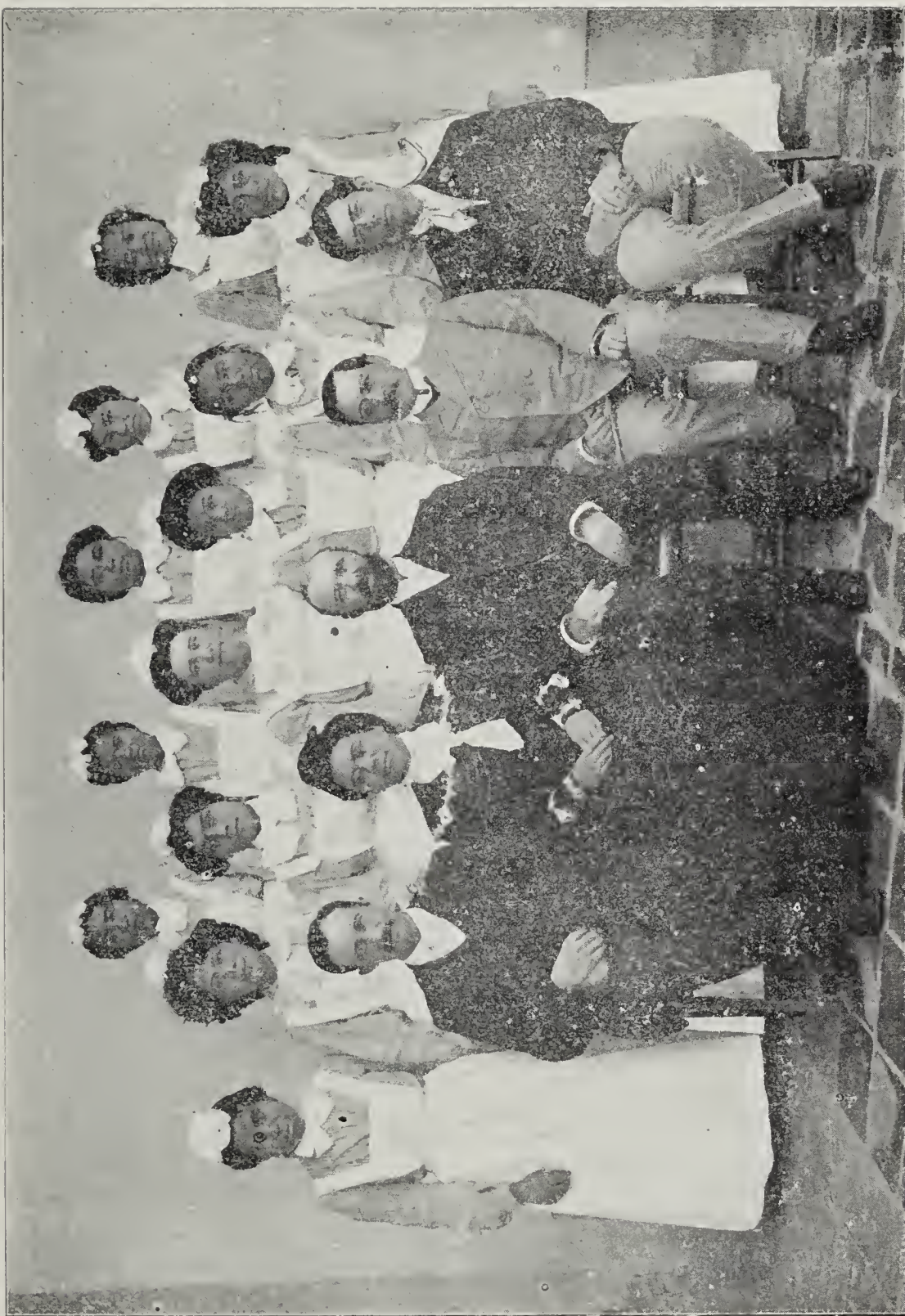
"This report of the Visiting Committee was discussed, adopted by the Conference and printed in the Minutes.

"A year ago in my 16 page illustrated circular letter I called your attention particularly to the finishing of our building. Our Mission Finance Committee have now approved of this for three successive years. If you can help us to secure enough money to finish the edifice already begun, we will be able to raise the money right here in Guajalato to put up and furnish the second building. As we have never before had to ask you for money for building or outfitting, and as the present outlook for Mexico promises a continuation of our financial prostration, could you not give us a beginning now? A chapel will cost \$500 (Am. Cy.) and an electric pumping outfit with its connections for supplying us with water pressure for our treatments and the irrigation of our grounds will cost \$500 (Am. Cy.) We have a well that cost our predecessors more than we paid them for the whole of this large property. Our corridor

and certain unfinished parts so urgently needed in the edifice that has been for 15 years under construction will cost \$2,000 (Am. Cy.)

"This work was but in its beginnings and as yet quite experimental when you gave us Doctors Cartwright and Hyde to help, and the burden of work then was not to be compared with what it is today. Likewise the struggle to provide MONEY sufficient for the demands of the work at the time the General Committee in 1902 ordered the Mission to set apart \$2,000 (Am. Cy.) to the Medical Work, were notably less than now, when the Mission is setting apart only \$1,000 (Am. Cy.) The poor we have with us always, even in greater numbers during hard times, and our hearts have bled as of late we have found ourselves increasingly under the necessity to do less for them than formerly, except in the Dispensary or as they can get together \$2 a day to pay for a bed in the hospital. We ought to and could do a great deal more for them if you would enable us to have a second doctor.

"Only five denominational hospitals have been established in this country. Let us hear something of them. The first was by the Adventists at Guadalajara, where they sold out a few years since for considerably over a hundred thousand dollars after an earnest trial for 13 years during which time they are said to have sent 13 well trained doctors and more than 50 of their splendid nurses from Battle Creek, Mich. There was some disagreement



Front row from reader's left to right: Dr. Chas W. Foster, Dr. Petra B. Toral (de Colunga), Dr. Levi B. Salmans, Dr. Pablo del Río and Dr. R. Lowell H. Wilson. — The two rows standing are a part of the nurses then at work, 1905.

between the medical and the ministerial people in the U. S. as also between the people sent here to do the work and those who sent them. They had a fine institution, built with money from the United States and its closure caused much pain to many people in this country.

The Methodist Episcopal Church, South, built a good sized hospital in San Luis Potosí spending a good deal of money on it, all from the U. S. They had quite an experience trying different doctors in the running of it, one of their ministerial missionaries at last going home, graduating in medicine and returning to run the institution to the entire satisfaction of the mission. But unfortunately he was working alone, and after being at it for only a little over a year he took typhus while attending a woman suffering with this disease. He died, and after a few more trials, one of which was letting the Railroad Company operate it, they closed it up and put a school there.

"One of the Presbyterian Churches built a beautiful hospital at Rio Verde, and when their doctor got worn down they let her close up and go home some months for a rest. She worked another missionary term with great popularity, and before going home for another vacation her people sent out another doctor who carried on the work while she was away, and now collaborates with her since her return. They are doing a great work.

"Then the Methodist Episcopal Church, South, later opened up

another hospital in Monterrey, spending a large amount of money from the U. S. on the edifice and not so very long ago putting \$10,000 more into it of money secured from the earnings of the work. [This they did again in 1913 to the extent of \$15,000] They have a splendid place worth \$50,000 [\$65,000] or more. At first they let their doctors work alone. The first took typhus and died. They hastened to send out another and he took pellagra and died. Each worked several years, however, most acceptably. Then they sent out two doctors, one of whom, after becoming much worn down with the work is now on a leave of absence at home. During this Madero revolution the maintenance of the hospital became most difficult. The doctor in charge wrote me that he had applied every possible economy, and besides, the Board at Nashville had allowed him ten dollars a day American money to help him with his daily deficits, and still he was getting in debt. We are the only people trying to run a hospital with one doctor alone, and that not that we have long been doing this, for we have had one, two or three assistants for many years, but are reduced to our present abnormal conditions for reasons already explained. Not only the former friends of this sort of work approve of what we are so earnestly trying to do in the face of mountain-high difficulties, but the most intelligent Mexicans in this State have come to appreciate us and our works as you will find testified in the ap-

A Group of Medical and Nurse Students Studying in the United States, May 15th, 1910.



Nicolás Jaime, of Guanajuato.	Alberto García, of México.	Enrique A. Bray, of Pachuca.	Tomás Vébez, of Guanajuato.	Pedro Osorio, of San Juan del Río.	Rafael A. Ramos, of Campeche.
Eva Carrillo, of México.	María Márquez, of Guanajuato.	Amalia García, of Zacatecas.	Angela Hernández, State of Morelos.	Maria Membrillo, State of México.	Julia González, Morelia, Mich.

pendix to this letter which we beg you to read. [We do not print this appendix this year.] Our governor, the President of our State Legislature, the Chief Justice of the Supreme Court of the State, the City Treasurer, the German and American Consuls, a number of Jefes Políticos and other most prominent

Catholics speak in the highest terms of a work which is crushing your missionary for the lack of more decided help from you. Do try to increase, therefore, your appropriations to the Dispensary by \$500 (Am. Cy.) and, if you can, give us in some form or other a little start in the way of help on our building."

We reiterate these "reasons" and beg for your continued help in the maintenance of the "second doctor," through the appropriation of \$2,000 (Am. Cy) to the Guanajuato Medical Work for 1914.

Most Fraternally and

Cordially, Yours,

Levi B. Salmans.

P. S.—All money mentioned up to this point is in American Dollars.



San Francisco Church, see Appendix IV.

APPENDIX I.

Statistics of Medical Work of the Methodist Episcopal Church in the State of Guanajuato.

Year		Patients	Services rendered	Appropriations	Self-Support
1891	In Guanajuato	200	700	\$ 0.00	\$ 98.00
1892	" " "	1,350	9,000	0.00	667.00
1893	Gto. y Silao	3,564	16,426	299.00	1,712.86
1894	" " "	7,612	25,733	445.00	4,089.00
1895	" " "	6,634	21,732	712.00	3,981.15
1896	" " "	7,221	23,795	1,917.00	3,955.17
1897	" " "	2,000	8,000	0.00	3,025.29
1898	In Guanajuato	1,200	4,000	0.00	1,741.00
	" Silao	1,500	3,326	0.00	2,437.07
1899	In Guanajuato	1,500	10,000	500.00	3,352.05
	" Silao	2,000	6,485	2,115.00	4,509.18
1900	In Guanajuato	1,500	20,000	688.00	4,358.36
	" Silao	2,000	8,109	1,412.00	5,000.00
	" León	600	1,500	0.00	800.00
1901	In Guanajuato	1,514	32,236	617.50	4,627.70
	" Silao	2,200	5,051	1,342.50	4,148.05
	" León	1,000	4,000	0.00	1,000.00
1902	In Guanajuato	1,007	35,116	400.00	10,369.72
	" Silao	2,700	10,384	1,200.00	6,766.50
	" León	200	700	0.00	100.00
1903	In Guanajuato	1,982	35,842	2,250.00	11,222.75
	" Silao	1,400	6,344	2,250.00	5,510.00
	" León	1,000	5,000	0.00	1,440.00
1904	In Guanajuato	2,020	37,494	2,000.00	15,046.78
	" Silao	1,500	7,640	2,200.00	6,687.00
	" León	1,200	5,211	0.00	2,212.31
1905	In Guanajuato	2,895	44,864	1,950.00	14,749.11
	" Silao	1,500	6,434	2,100.00	7,004.00
	" León	1,200	8,766	0.00	3,445.00
1906	In Guanajuato	2,864	50,807	1,750.00	19,859.42
	" Silao	1,400	4,783	1,950.00	4,235.00
	" León	700	2,039	0.00	2,051.00
1907	In Guanajuato	3,547	55,525	2,000.00	24,919.99
	" León	700	2,000	0.00	1,800.00
1908	In Guanajuato	3,361	57,787	2,000.00	19,047.31
1909	" "	3,081	55,751	2,000.00	19,584.05
1910	" "	2,066	43,378	2,000.00	14,504.18
1911	" "	2,372	36,708	2,000.00	9,956.15
1912	" "	3,376	41,904	1,940.00	10,218.39
Totals for 21½ years.		86,666	754,570	\$ 40,038.00	\$ 260,330.54

APPENDIX II.

REPORT OF WORK

	1901	1902	1903
Professional Visits to the homes.....	432	845	1,684
Consultations in Pardo.....	2,744	4,014	4,555
Treatments	3,659	6,894	9,374
Major Surgical Operations.....	41	56	50
Minor Surgical Operations.....	195	95	191
Medicines furnished.....	10,511	16,052	13,837
General Anesthesia with Chloroform.....	34	46	49
Local Anesthesia.....	56	13	67
Different patients.....	1,514	2,007	1,982
Days' Nursing in The Good Samaritan.....	3,050	4,080	4,053
Total Services.....	22,236	34,102	35,842

APPENDIX III.

ANALYSIS of Days Nursing done and of the income
1907, 1908, 1909,

	1906			1907		
	Days nursing done	Amounts received	Average per day	Days nursing done	Amounts received	Average per day
Patients who paid nothing.....	2,009	\$ 0.00	\$ 0.00	1,321	\$ 0.00	\$ 0.00
Patients paying 50 cts. a day or less.....	2,504	931.33	0.27	2,161	745.60	0.34
Patients paying between 50 cts. and \$ 2.00 a day.....	1,168	1,290.59	1.10	1,783	2,139.92	1.20
Patients paying between \$ 2.00 and \$ 5.00 a day.....	1,017	4,818.20	4.60	765	3,705.00	4.84
Mr. G. W. Bryant's contract.....	124	1,250.00		43	1,250.00	
Mr. Lawrence Adams' contract.....	152	700.00		18	400.00	
For Embalming.....		697.50			250.00	
For Nurses.....		464.32			1,386.55	
For Surgical Operations.....		1,085.00			1,186.42	
For Board from visitors and others.....					1,075.75	
An ancient debt collected.....					384.95	
Mr. Miller's contract.....						
	7,004	\$ 11,236.94		6,091	\$ 12,524.19	

DONE DURING LATE YEARS.

1904	1905	1906	1907	1908	1909	1910	1911	1912
993	965	642	645	480	339	208	233	233
5,532	5,834	5,511	5,574	4,511	4,579	4,109	3,835	4,864
10,440	17,830	22,187	26,265	26,989	24,523	19,138	13,613	14,039
51	45	97	71	71	52	68	43	43
211	264	359	398	354	279	270	321	330
13,451	12,913	12,014	12,751	15,964	17,587	12,929	13,709	16,646
71	42	99	81	71	54	56	37	38
27	35	70	102	174	104	123	125	247
2,020	2,895	2,864	3,547	3,367	3,081	2,066	2,372	3,376
4,698	4,041	7,004	6,091	5,851	5,278	4,410	2,418	2,088
37,496	44,864	50,847	55,525	57,832	55,876	43,378	36,706	41,904

of The Good Samaritan Hospital for the years 1906,
1910, 1911 and 1912.

1908			1909			1910			1911			1912		
Days nursing done	Amounts received	Average per day	Days nursing done	Amounts received	Average per day	Days nursing done	Amounts received	Average per day	Days nursing done	Amounts received	Average per day	Days nursing done	Amounts received	Average per day
654	\$ 0.00	\$ 0.00	802	0.00	\$ 0.00	736	\$ 0.00	\$ 0.00	779	\$ 0.00	\$ 0.00	714	\$ 0.00	\$ 0.00
1,766	665.28	0.38	630	220.86	0.35	349	124.50	0.35	62	30.00	0.48	20	2.50	0.12
2,732	3,733.08	1.37	3,397	5,308.73	1.27	2,685	4,003.41	1.49	1,208	2,125.26	1.76	1,188	1,851.73	1.55
779	3,664.60	4.76	324	1,391.24	4.29	651	2,819.74	4.17	369	1,571.75	4.26	166	705.62	4.25
	1,152.87			1,700.82			250.00							
	374.50			308.50			1,218.57			947.00			879.58	
	445.94			143.25			383.00			223.00			150.00	
							539.05			43.50			69.00	
							156.00			50.00				
45	180.50													
5,976	\$ 10,216.77		5,153	\$ 9,073.40		4,421	\$ 9,494.27		2,418	\$ 4,990.51		2,088	\$ 3,658.43	

APPENDIX IV.

SELF-SUPPORT

in the Churches and Girls' School.

Years	CHURCH OF SAN FRANCISCO,	CHURCH OF PARDO.	GIRLS' SCHOOL.
1891.....	\$ 299.00
1892.....	113.00
1893.....	96.00
1894.....	271.00
1895.....	316.00	\$ 225.37
1896.....	542.00	„ 290.18
1897.....	645.00	„ 96.52
1898.....	831.00	„ 126.88
1899.....	1,204.00	„ 398.94
1900.....	1,220.00	„ 757.60
1901.....	1,851.00	„ 1,429.45
1902.....	2,760.28	„ 206.44
1903.....	2,052.50	„ 894.24
1904.....	2,343.76	„ 872.15
1905.....	2,288.17	„ 1,133.33
1906.....	2,055.07	\$ 1,311.00	„ 1,309.20
1907.....	1,334.56	„ 2,528.23	„ 1,300.00
1908.....	1,582.39	„ 1,648.07	„ 1,441.33
1909.....	1,502.29	„ 1,617.86	„ 1,057.14
1910.....	1,478.29	„ 2,025.00	„ 1,162.49
1911.....		„ 1,359.72	„ 1,046.46
1912.....		„ 2,022.28	„ 1,339.60
Sum.....	\$ 24,785.31	\$ 12,512.16	\$ 15,087.32

Behold in the above the effect of the medical work on the churches and schools! Before the medical work was established there was very little self-support, while since that date we have received a total of \$52,384.79, as is seen by adding together the above three footings.

The Pardo church was organized in 1906, near the Sanitarium, because of the increasing demand for a church in this part of the city and near our institutions, and in 1911 the old church was united to it, as both the attendance and self-support therein had become reduced to a very low ebb.

The revolutions and other temporary causes occasioned a great falling off in the income of 1911, but we are now rapidly recuperating again.